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April 10, 2025

## FY2025 First Quarter Consolidated Financial Results (December 1, 2024 - February 28, 2025)

Company name : **OSG Corporation**  
 Shares listed : Tokyo and Nagoya Stock Exchanges  
 Code number : 6136  
 Location of the head office : Aichi Prefecture  
 Representative : Nobuaki Osawa, President  
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(Amounts less than one million yen are omitted)

### 1. Consolidated Results for FY2025 First Quarter (December 1, 2024 - February 28, 2025)

(1) Consolidated financial results (% indicates changes from the previous corresponding term)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
FY2025 first-quarter	37,777	2.9	3,884	-5.3	4,155	-16.0	2,609	-23.9
FY2024 first-quarter	36,717	7.3	4,102	-9.1	4,949	1.4	3,429	12.4

(Note) Comprehensive income FY2025 first-quarter: 114 million yen (-97.9%)  
 FY2024 first-quarter: 5,389 million yen (116.3%)

	Net income per share	Diluted net income per share
	Yen	Yen
FY2025 first-quarter	30.73	27.29
FY2024 first-quarter	36.30	33.37

### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
FY2025 first-quarter	250,048	176,715	65.8
FY2024	257,256	179,411	64.8

(Reference) Equity FY2025 first-quarter: 164,498 million yen FY2024: 166,633 million yen

### 2. Dividends

	Dividends per share		
	End of Q2	Year-end	Annual
	Yen	Yen	Yen
FY2024	28.00	32.00	60.00
FY2025 forecast	28.00	32.00	60.00

(Note) Revision to the forecast for dividends announced most recently: None

### 3. Forecast of Consolidated Results for FY2025 (December 1, 2024 - November 30, 2025)

(for semi-annual, % indicates changes from the previous corresponding term, for annual, changes from the previous term)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Semi-Annual	79,000	1.7	10,100	3.4	10,700	-1.6	7,100	-1.6	83.61
Annual	160,000	2.9	21,000	11.3	22,000	11.0	14,500	7.9	170.75

(Note) Revision to the forecast of financial results announced most recently: None

#### 4. Others

(1) Significant changes in the scope of consolidation during the period: None

Newly included: —

Excluded: —

(2) Adoption of accounting method specific to the preparation of consolidated quarterly financial statements: Yes

(3) Changes in accounting principles and accounting estimates and retrospective restatement

1) Changes in accounting principles due to amendment to accounting standards: Yes

2) Changes other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(4) Number of shares issued and outstanding (common stock)

1) Total number of shares issued and outstanding at the end of each period (including treasury stock):

FY2025 first-quarter: 99,182,517 shares

FY2024: 99,182,517 shares

2) Total number of treasury stock at the end of each period:

FY2025 first-quarter: 14,262,224 shares

FY2024: 14,261,174 shares

3) Average number of shares outstanding in each period:

FY2025 first-quarter: 84,921,081 shares

FY2024 first-quarter: 94,470,266 shares

※Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants and auditing corporations : Yes (voluntary)

※Explanation for appropriate use of financial forecasts and other special notes

The above forecasts for financial results are based on information available at the time this report was released. These forecasts and other forward-looking statements are not guarantees of future performance. Actual operating results may differ from the above forecasts due to known and unknown risks, uncertainties, and other factors.

Consolidated Balance Sheet  
OSG Corporation

(Millions of yen)

	FY2024 As of Nov. 30, 2024	FY2025 first-quarter As of Feb. 28, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	55,774	50,876
Notes, accounts receivable-trade and contract assets	28,244	26,818
Securities	104	106
Merchandise and finished goods	38,621	38,382
Work in process	7,476	7,378
Raw materials and supplies	9,904	9,626
Other	4,524	4,738
Allowance for doubtful accounts	(196)	(193)
Total current assets	144,453	137,732
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	23,347	24,826
Machinery, equipment and vehicles, net	37,465	37,199
Land	16,673	16,433
Other, net	12,370	11,237
Total property, plant and equipment	89,856	89,696
Intangible assets		
Goodwill	4,749	4,396
Other	4,918	4,761
Total intangible assets	9,668	9,158
Investments and other assets		
Investment securities	6,351	6,505
Other	7,153	7,174
Allowance for doubtful accounts	(340)	(327)
Total investments and other assets	13,164	13,352
Total non-current assets	112,689	112,206
Deferred assets		
Bond issuance cost	113	108
Total deferred assets	113	108
Total assets	257,256	250,048

Consolidated Balance Sheet  
OSG Corporation

(Millions of yen)

	FY2024 As of Nov. 30, 2024	FY2025 first-quarter As of Feb. 28, 2025
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable-trade	5,792	5,722
Short-term loans payable	185	200
Current portion of long-term loans payable	4,181	5,016
Income taxes payable	2,170	1,927
Provision for bonuses	631	1,660
Provision for directors' bonuses	310	97
Provision for environmental measures	72	—
Other	14,117	9,377
Total current liabilities	27,461	24,001
Non-current liabilities		
Bonds payable	10,000	10,000
Convertible bonds with share acquisition rights	22,188	22,181
Long-term loans payable	12,543	11,620
Net defined benefit liability	1,067	1,120
Other	4,582	4,408
Total non-current liabilities	50,383	49,330
Total liabilities	77,844	73,332
<b>Net assets</b>		
Shareholders' equity		
Capital stock	13,044	13,044
Capital surplus	13,327	13,327
Retained earnings	148,128	148,014
Treasury stock	(27,778)	(27,780)
Total shareholders' equity	146,722	146,606
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,598	1,671
Deferred gains or losses on hedges	3	17
Foreign currency translation adjustment	18,308	16,203
Total accumulated other comprehensive income	19,911	17,891
Non-controlling interests	12,778	12,217
Total net assets	179,411	176,715
Total liabilities and net assets	257,256	250,048

Consolidated Statement of Income  
OSG Corporation

(Millions of yen)

	FY2024 first-quarter (12/1/2023 - 2/29/2024)	FY2025 first-quarter (12/1/2024 - 2/28/2025)
Net sales	36,717	37,777
Cost of sales	21,928	22,508
Gross profit	14,788	15,269
Selling, general and administrative expenses	10,685	11,384
Operating income	4,102	3,884
Non-operating income		
Interest income	221	258
Dividend income	33	30
Foreign exchange gains	254	—
Other	476	217
Total non-operating income	986	506
Non-operating expenses		
Interest expenses	71	64
Foreign exchange losses	—	108
Other	67	62
Total non-operating expenses	138	235
Ordinary income	4,949	4,155
Extraordinary gains		
Gain on sales of investment securities	150	60
Insurance income	—	80
Total extraordinary gains	150	140
Extraordinary losses		
Theft loss	—	220
Total extraordinary losses	—	220
Income before income taxes	5,100	4,075
Income taxes - current	1,787	1,644
Income taxes - deferred	(304)	(261)
Total income taxes	1,483	1,383
Net income	3,617	2,692
Net income attributable to non-controlling interests	187	82
Net income attributable to owners of parent	3,429	2,609

Consolidated Statement of Comprehensive Income  
OSG Corporation

(Millions of yen)

	FY2024 first-quarter (12/1/2023 - 2/29/2024)	FY2025 first-quarter (12/1/2024 - 2/28/2025)
Net income	3,617	2,692
Other comprehensive income		
Valuation difference on available-for-sale securities	220	39
Deferred gains or losses on hedges	—	13
Foreign currency translation adjustment	1,555	(2,632)
Share of other comprehensive income of associates accounted for using equity method	(4)	2
Total other comprehensive income	1,771	(2,577)
Comprehensive income	5,389	114
(Breakdown)		
Comprehensive income attributable to owners of parent	5,308	556
Comprehensive income attributable to non-controlling interests	80	(442)

### Operations by Geographical Segment

Results for FY2024 first-quarter (Dec. 1, 2023 through Feb. 29, 2024)

(Millions of yen)

	Japan	The Americas	Europe / Africa	Asia	Total	Eliminations	Consolidated
Sales to customers	11,375	8,441	8,825	8,074	36,717	—	36,717
Interarea transfers	5,798	102	170	775	6,847	(6,847)	—
Total sales	17,173	8,544	8,995	8,850	43,565	(6,847)	36,717
Operating income	1,523	942	782	1,057	4,306	(203)	4,102

Results for FY2025 first-quarter (Dec. 1, 2024 through Feb. 28, 2025)

(Millions of yen)

	Japan	The Americas	Europe / Africa	Asia	Total	Eliminations	Consolidated
Sales to customers	12,490	8,286	8,397	8,603	37,777	—	37,777
Interarea transfers	5,652	142	129	878	6,802	(6,802)	—
Total sales	18,142	8,429	8,526	9,481	44,580	(6,802)	37,777
Operating income	1,846	684	326	1,037	3,895	(11)	3,884

### Net Sales by Product Segment

(Millions of yen)

Product Segment		FY2024 first-quarter (12/1/2023 - 2/29/2024)	FY2025 first-quarter (12/1/2024 - 2/28/2025)
Cutting tools	Taps	12,159	12,250
	Milling cutters	7,038	6,901
	Drills and other cutting tools	10,964	11,712
	Subtotal	30,162	30,865
Rolling dies		2,793	2,781
Gauges		459	517
Other	Machine	1,161	1,344
	Other	2,139	2,269
	Subtotal	3,301	3,613
Total		36,717	37,777