

## Board of Directors



Chairman & Representative Director

Norio Ishikawa



President & Representative Director

Nobuaki Osawa



Director  
(Audit & Supervisory Committee Member)

Takehiro Tomiyoshi



Director  
(Audit & Supervisory Committee Member)

Yoshiyuki Sakaki \*



Director  
(Audit & Supervisory Committee Member)

Akito Takahashi \*



Director  
(Audit & Supervisory Committee Member)

Kunihiko Hara \*



Director  
(Audit & Supervisory Committee Member)

Kayoko Yamashita \*

\* Outside Director

As part of our corporate governance structure, we have chosen to be an audit committee company and have established a Board of Directors, an Audit Committee, and an independent auditor. Four out of seven directors (majority) are outside directors.



**February 18, 2022 (Friday)  
At Hotel Associa Toyohashi  
The 109th Ordinary Shareholders'  
Meeting and Board of  
Directors were held.**



February 18, 2022 (Friday) at Hotel Associa Toyohashi, the 109th Ordinary Shareholders' Meeting was held.

All directors elected at the meeting attended Board of Directors.



We will issue a quarterly Audit & Supervisory Committee newsletter to deepen stakeholders' understanding of our company's initiatives.

The Company's first female director

Kayoko Yamashita was appointed to Board of Directors

